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# FY 16 Refine and Implement

Award application based on:

1. a sound ToC,
2. innovative strategies
3. significant promise to sustainably improve the food & nutrition security of vulnerable populations
4. ambitious targets
5. knowledge about target areas
6. built in sustainability strategy

M&E Workshop

Refinement  
Year 1



Validate/ refine the TOC and strategies based on:

1. Community engagement and consultation
2. Comprehensive gender analysis
3. Environmental analysis
4. Barrier analysis,
5. Sustainability analysis
6. Baseline survey results

Presentation



Implementation  
Year 2 to 4

Interim external evaluation  
Quantitative and qualitative

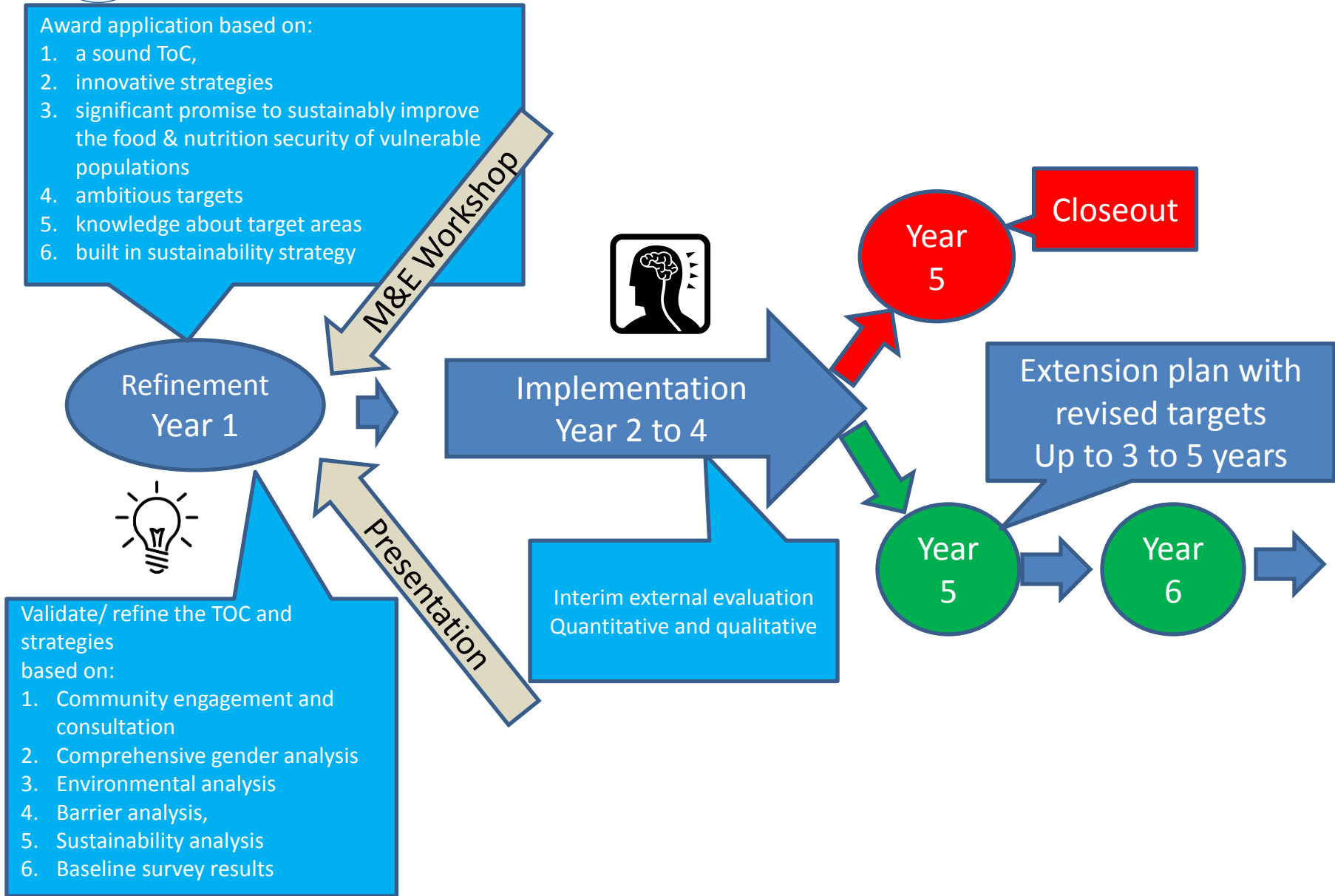
Year 5

Closeout

Extension plan with revised targets  
Up to 3 to 5 years

Year 5

Year 6





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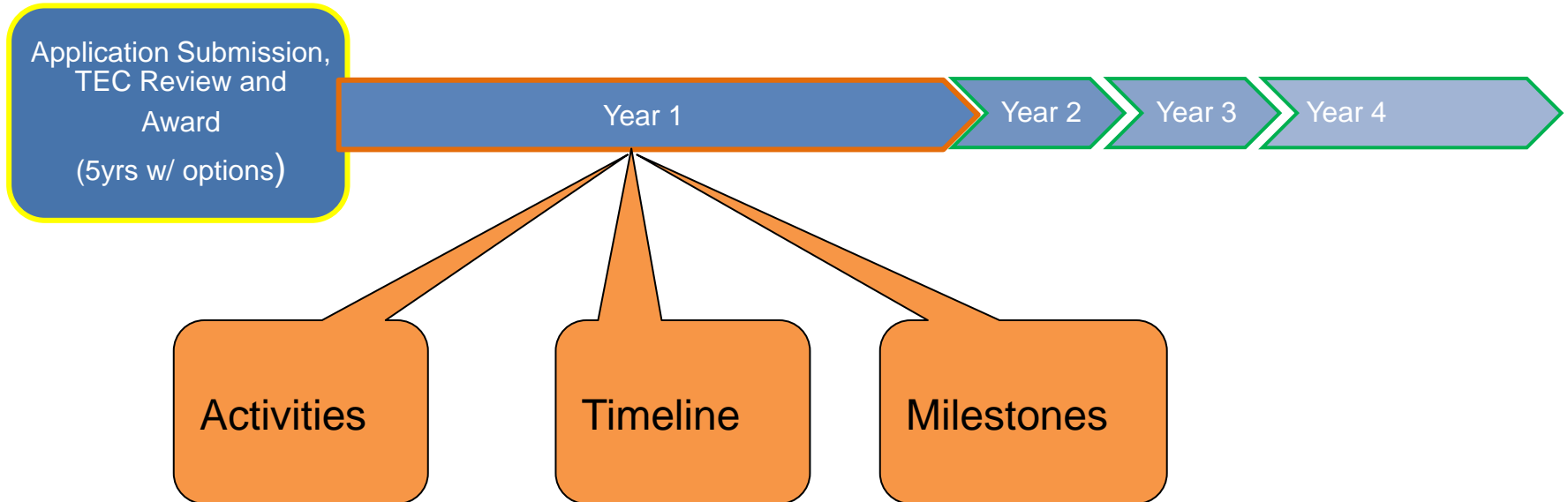
**What should the  
refinement stage look  
like?**



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## Refinement Stage





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## Activities (Awardee) – first six months

- Review and refine geographic targeting at the community level
- Provide a list of communities to FFP within the first three months
- Community consultations and validation of assumptions
  - Discuss priorities and needs, causes of food insecurity and under nutrition, vulnerability to food insecurity and malnutrition shocks, capacity and strengths to recover from food insecurity shocks
- Institutional analysis and validation of operating environment and policies
  - Institutional and policy environment
  - Governance issues
  - Synergies with other USG investments
  - Linkages to achieve broader resilience objectives



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## Activities (Awardee) – first six months, continued

- Formative research - examples may include:
  - Barriers to optimum health/nutrition practices for pregnant/lactating mothers and children under two
  - Barriers to hygiene practices, sanitation practices and access to safe water
  - Barriers to improved agricultural practices, factors that limit access to increased income
  - Barriers to recovery from food insecurity shocks
  - Climate and water resources vulnerability analysis
- Gender analysis – required
- Value chain analysis (for projects that promote value chain)
- Market analysis (for targeted commodities)
- Initial Environment Examination (IEE)- required
- Major shocks and stresses and how people are managing them



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## Activities (FFP) – first six months, continued

- AOR reviews and approves plans
- Scoping visit by the FFP technical team members with the awardee technical staff
- TEC team reviews and approves scopes of work for various studies and assessments (FFP will provide comments within approximately three weeks)
- AOR/ Activity Managers and TEC team members closely monitor activities
- Baseline study – required (results should be available to the partner within nine to ten months of kick off date)
  - Baseline study collects data for high level outcome and impact indicators from FFP list and awardee's list
  - Note: Baseline data for lower level outcome indicators can be collected from beneficiaries as a part of annual monitoring.



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## Activities (Awardee) – months seven to twelve

- Review and possible refinement of theory of change and the project strategies in light of the baseline results and other studies
- Develop M&E plan, including Gender and Environment
- Finalize targets
- Establish partnerships with Feed the Future, Global Climate Change and other projects with benchmarks
- Staff training
- The Chief of Party/Head of the Project will make a presentation of the refined project design highlighting changes from original and reasons why



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## Activities (FFP) – months seven to twelve, continued

- Review reports of various studies
- Organize and facilitate M&E workshop to refine LogFrame and IPTT with Gender and Environment issues
- Review targets
- Review baseline study report
- Provide oversight to the baseline contractor





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## Milestones

- Scopes of work for various studies submitted.
- List of communities submitted to the baseline study contractor.
- Reports for different studies submitted to FFP.
- Refined theory of change and LogFrame submitted.
- Partnership plans with benchmarks submitted
- Targets revised and submitted
- Adjusted staffing plan submitted