FSNNetwork
Food Security and Nutrition Network

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Promoting excellence in food security programming

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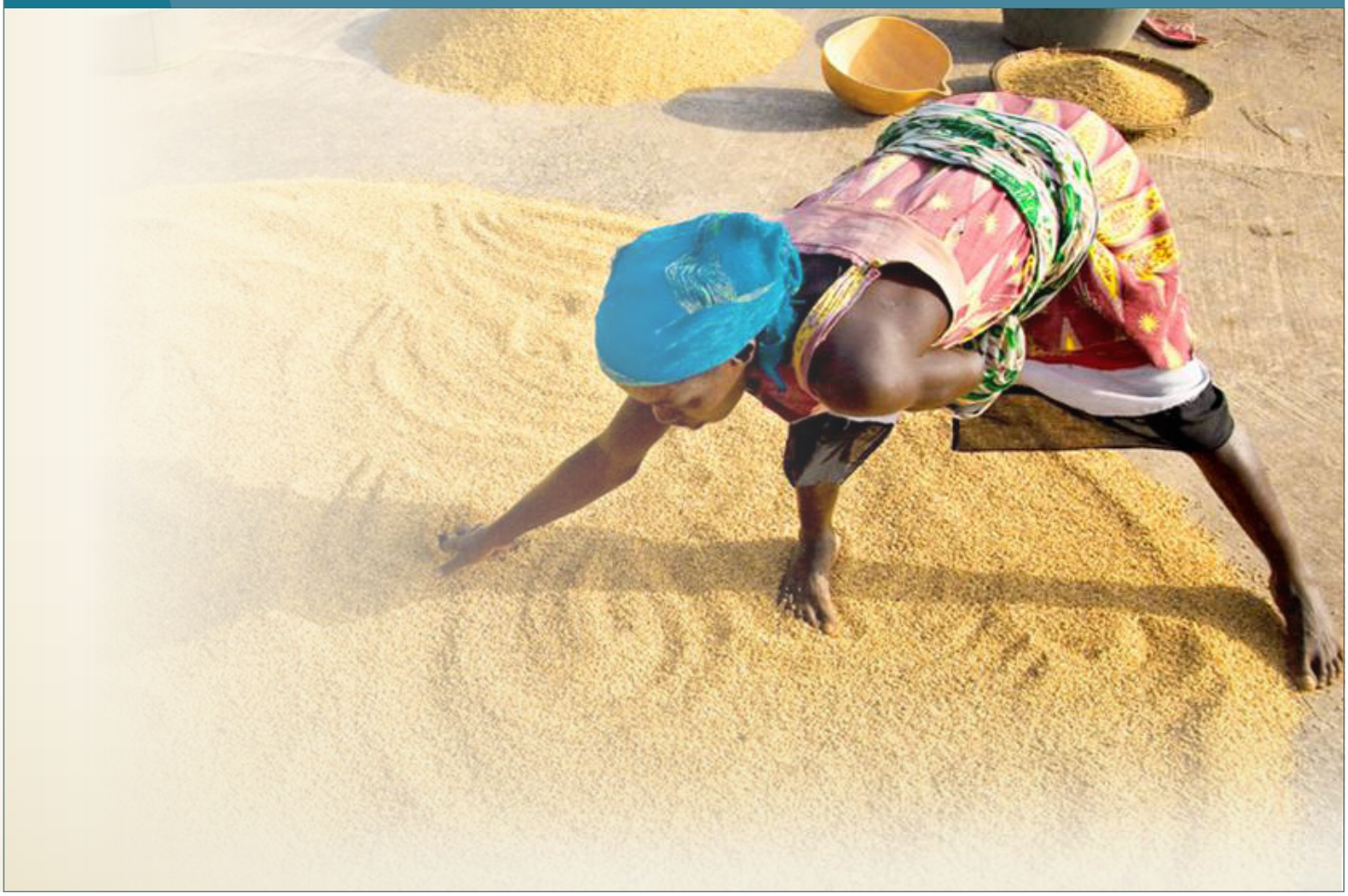
Food Security and Nutrition Network Regional Knowledge Sharing Meeting

Washington, DC

November 13 - 15, 2012



Dear Participants,

Welcome to the Fall 2012 Washington, D.C. Knowledge Sharing Meeting for the TOPS-sponsored Food Security and Nutrition (FSN) Network. Since its launch, TOPS has been nurturing the growth of the FSN Network, a primary mechanism for practitioner and technical specialist collaboration, through task forces, interest groups, and knowledge sharing tools and events. TOPS, through the FSN Network, has been supporting our community of practice in identifying needs, building collaboration, and establishing mechanisms for regular stakeholder feedback and communication. TOPS hosts two knowledge sharing meetings annually, one in an international setting close to areas of implementation and another in the U.S. to provide an opportunity for technical staff based in U.S. organizational headquarters to share experiences, practices, and technical knowledge.

Over the past several months we have been contacting you to identify your most pressing concerns and technical information needs to design an agenda focused on the challenges and successes of implementing food security and nutrition programs in all our implementation areas globally. This meeting is the result of your input and will address many issues you identified that face our organizations as we carry out USAID Office of Food for Peace (FFP)-supported development and emergency assistance programs for some of the world's most vulnerable people.

For this meeting, we will generally follow an overall theme focusing on resilience—the ability of vulnerable peoples to survive shocks, bounce back, and continue to thrive. Many of our sessions will present and discuss practices and experiences by implementers that have built--or show promise of building--sustained resilience.

Our presenters and facilitators include practicing technical specialists from implementing partners, USAID, multilateral organizations, such as UN food security groups and academic institutions. These experienced field professionals will share their knowledge and provide the latest information on global food security strategies aimed at strengthening resilience in vulnerable populations.

This event is designed to facilitate discussion and sharing among you and to stimulate communication and thinking across sectors and organizations. The meeting also provides an opportunity for implementers and technical specialists from the many development organizations based in Washington, DC, and the U.S. to interact with peers from the USAID Office of Food for Peace, other USAID offices and bureaus, and from many other organizations to share concerns, experience, and effective solutions.

Thank you for coming and we look forward to your enthusiastic participation and valuable contributions.

Sincerely,

Mark

Mark Fritzler
Program Director
Technical and Operational Support Program (TOPS)

Expanded Program Agenda and Abstracts

Tuesday, November 13

8:00 – 9:00 **Breakfast and Registration**

9:00-9:30 **Plenary: Opening Remarks and Introductions**
Room: Dolly Madison

Welcome and Introduction to Event
Mark Fritzler*, TOPS Program Director, Save the Children*

Welcome
Matt Nims, *Deputy Director, USAID, Office of Food for Peace*

9:30-10:15 **Plenary**
Room: Dolly Madison

The Road to Resilience
Nancy Lindborg*, USAID, Assistant Administrator, Bureau for Democracy, Conflict and Humanitarian Affairs*

10:15-10:30 **Break**

10:30-11:30 **Plenary**
Room: Dolly Madison

Enhancing Resilience to Food Security Shocks in Africa
Tim Frankenberger*, President, TANGO International*

In recent decades, the Horn of Africa has faced continuous cycles of crisis. These are the result of complex interactions between political, economic, social and environmental factors. In spite of efforts to respond to these interactions, the most recent drought crisis in 2011 coupled with conflict and chronic poverty in the region is estimated to have threatened the lives of thirteen million people. The collective response to the drought crisis, conflict and the food security emergency that resulted has exposed the shortcomings of international aid practices and national/regional policies. This presentation will examine the key issues to building household and community resilience in the region and highlight several of the policy and implementation issues that must be addressed in order to enhance resilience to future food security shocks. A framing presentation will provide a conceptual framework for resilience, discuss key characteristics and principles of resilience programming, and identify promising practices for building resilience within the context of drought and chronic food insecurity.

11:30-12:15 **Plenary and Small Group Discussion: Reflecting on the Morning's Themes**
Room: Dolly Madison

12:15-1:15 Lunch

1:15-2:45 Concurrent Sessions

1. ***Measuring Resilience***
   Room: Dolly Madison

   Tim Frankenberger*, President, Tango International;* ***Jon Kurtz****, Director for Research and Learning Mercy Corps;* ***David Leege****, Deputy Director, Program Quality Support Department, Catholic Relief Services;* ***John Russell****, Senior Advisor, Agriculture and Environment , World Vision*

   A major milestone in achieving resilience at a significant scale will be the ability to measure resilience outcomes at the household, community and national levels. Importantly for policy, programming and resource procurement, the development of robust measures of resilience will also enable evaluation of the effectiveness of various initiatives specifically aimed at enhancing resilience to food security shocks. While several ongoing efforts show considerable potential for enhancing the resilience of vulnerable populations, to-date few measures have been put in place to provide objective, verifiable information on the outcomes and impact of such efforts. The continuous, complex and dynamic process of building resilience makes it inherently difficult to measure. Nonetheless, such information is critical for assessing the relative potential of different approaches to building resilience in the face of recurrent shocks. This concurrent session presents the efforts and proposed approaches of World Vision, Mercy Corps and CRS in their attempts to measure resilience outcomes.

2. ***Paying for Predictions: A Game of Chance to Experience the Value of Forecasts in Climate Based Disaster Risk Reduction***
   Room: Hamilton

   Rod Snider*, Senior Advisor Disaster Preparedness, International Services, American Red Cross; Facilitators:* ***Carina Bachofen****, Technical Advisor, Red Cross/Red Crescent Climate Centre****;*** ***Lisette Braman****, Climate Change Risk Advisor – Program Integration, International Services, American Red Cross;* ***Erin Coughlan****, Program Officer, Red Cross/Red Crescent Climate Centre;* ***Apu Patel****, Africa Regional Director, International Services Department, American Red Cross*

   This participatory activity aims to support experiential learning and dialogue on the concept of climate-based disaster risk reduction, which is becoming more salient in the face of climate change. Players become Red Cross /Red Crescent workers, who face changing risks. They must make individual and collective decisions, with consequences. Rich discussions emerge, and there will be winners and losers.

3. ***Reaching the Vulnerable through Market-Based Approaches***
   Room: Constitution

   Rupert Best*, Senior Technical Advisor – Agriculture and Environment, Program Quality Support Department, Catholic Relief Services;* ***Bronwyn Irwin****, Senior Technical Director, ACDI/VOCA;* ***John Meyers****, Managing*

Director- North America, Swisscontact/Swiss Foundation for Technical Cooperation; ***Mara Russell****, Practice Manager: Food Security and Livelihoods, Land O'Lakes International Development*

Globalization, modernization, climate change and economic impacts are resulting in major changes in agriculture and food markets. Positioning small-scale producers as entrepreneurs and connecting them to growing markets offers an opportunity to enhance their resilience in the face of these changes. However, this process is difficult because they usually have fewer resources and are often risk averse. This session will discuss some of the challenges in using a market-based approach to target vulnerable small-scale producers, and explore practical solutions that have been used to address them.

2:45-3:00 **Break**

3:00-4:30 **Concurrent Sessions**

1. ***Learning to Use Resilience Wisely***
   Room: Constitution

   Andrew Newsham*, Research Fellow, Institute of Development Studies*

   Resilience is rapidly becoming influential in development and vulnerability reduction sectors such as social protection, disaster risk reduction and climate change adaptation. Policy makers, donors and international development agencies (such as USAID, the World Bank, Organization for Economic Cooperation and Development, the World Food Programme) are now increasingly referring to the term. Drawing on a recent review produced by the Institute of Development Studies, this presentation will explore and discuss some aspects of the implementation of this new concept. While the review highlights some positive elements –in particular the ability of the term to foster integrated approaches across sectors– it also shows that there are some limitations to be aware of. We suggest ways in which these may be addressed.

2. ***Triggering Hope: Strengthening Social Resilience***
   Room: Hamilton

   Mary DeCoster*, Coordinator for Social and Behavior Change Programs, TOPS Program/Food for the Hungry;* ***Mara Russell,*** *Practice Manager: Food Security and Livelihoods, Land O'Lakes International Development;* ***Helena Verdeli****, Associate Professor of Clinical Psychology, Teachers College, Columbia University*

   During this session, participants will learn how fatalism, learned helplessness, depression, and aspirations failure are connected to food security outcomes. They will also learn about activities, interventions and research that could help overcome these problems and potentially lead to better food security results and impact. In the last part of this session, participants will discuss approaches that they have used in their program as well as what they think can be done to test out and scale up other successful approaches.

3. Multisector Program Integration
Room: Dolly Madison

Heather Danton, *Independent Consultant;* ***Faheem Khan****, Head of Food & Livelihoods Justice, CARE USA;* ***Roberta Van Haeften,*** *Food Aid and Food Security Assessment II Team Leader, Food and Nutrition Technical Assistance Project*

Program integration has been promoted in many Title II projects as a way to create synergies and maximize impact. While the evidence base to suggest that multisector program integration improves program performance is not yet strong, current thought assumes it to be a good strategy for addressing the multi-faceted causes of food insecurity.

A brief framing presentation will provide a look at the extent and nature of multisector program integration in the context of Title II development food assistance programs. Using two specific program examples, the *Jibon O Jibika* and *Shouhardo* programs from Bangladesh, panelists will discuss how integration was carried out -- at what level and to what extent -- as well as mechanisms and processes that proved most promising, the challenges encountered and strategies used to overcome them, and the likely influence of integration on program performance.

4:30-5:00 **Plenary: Reflecting on What We Learned and the Way Forward**
Room: Dolly Madison

5:30-7:30 **Social Event: Light Hors d'Oeuvres and Cash Bar**
Beacon Bar and Grill: 1615 Rhode Island Avenue, NW

Please join us for a reception, immediately following the closing plenary session of the meeting. This social event will be held at the **Beacon Bar and Grill**, a short walk from where the meeting is being held. A map is provided within the participant packet. It will be an opportunity to relax with your colleagues while enjoying light hors d'oeuvres and soft drinks. A cash bar will be available as well.

All are welcome, we hope to see you there.

Wednesday, November 14

8:30 – 9:00 Breakfast

9:00-10:30 Concurrent Sessions

1. ***Collaborating, Learning and Adapting: USAID's New Approach to Program Learning and Improvement***
   Room: Constitution

   Stacey Young, *Senior Learning Advisor, Bureau for Policy, Planning and Learning, USAID*

   Our collective experience teaches us that development efforts yield more positive change more quickly if they are coordinated and collaborative, test promising new approaches in a continuous search for improvement, and build on what works and eliminate what doesn't. Yet program learning is often not systematically planned, adequately resourced, facilitated or acted on in ways that are strategic and can maximize results.

   This session will explore USAID's new strategies to foster program learning through the Collaborating Learning and Adapting framework. Participants will also be asked to share their own experience with collaborating strategically, identifying and filling critical knowledge gaps, and applying new knowledge in strategic ways for adaptive management and results. How can USAID better facilitate this process with and among its partners?

2. **Coordinating Agriculture and Nutrition Activities in Field Programs: Successes and Challenges**
   Room: Dolly Madison

   Paul Sommers*, Senior Agriculture Technical Consultant, TOPS Program/ Mercy Corps*

   Providing effective field support to project staff in order to ensure agriculture and nutrition components complement one another can be a challenge. The reasons are many but a frequent project theme is that agriculture and nutrition activities are carried out in silos. In this session we will explore why this happens, discuss field experiences that have dealt with this issue and identify steps you can take to promote integration. We will share learning on some of the key issues affecting program coordination and opportunities to more successfully link agriculture and nutrition resources.

3. ***Empowerment in Food Security Programming: A Discussion on Unintended Positive and Negative Gender Impacts***
   Room: Hamilton

   Kristi Tabaj*, Senior Specialist for Gender, TOPS Program; Advisor, Gender and Livelihoods, Department of Hunger and Livelihoods, Save the Children*

   Interventions within food security programming, whether gender-specific or not, can sometimes lead to unintended impacts. Program activities can disrupt an established balance between men and women, leading to conflict in both households and communities. Activities can lead to unintended positive impacts also.

This session will continue the dialogue started at the East Africa FSN Network Knowledge Sharing Meeting held this past June. Participants were asked to provide examples of program activities and their results related to family and community dynamics, household responsibilities and labor, and gender-based violence. Both emergency and development programs were represented in discussions. Through discussion, participants of the session will be encouraged to share examples from their own experience as well mechanisms and tools in place to prevent and mitigate negative impacts as well as document recommended practices.

10:30-10:45 Break

10:45-12:15 Concurrent Sessions

1. ***Supporting HIV-Affected Populations through Linkages across Economic Strengthening, Livelihoods, and Food Security Providers***
   Room: Constitution

   ***Jacqueline Bass**, Technical Director, FHI360; **Gareth Evans**, Senior Specialist for Livelihoods and Food Security, Save the Children; **Clinton Sears**, Monitoring and Evaluation Specialist, Livelihoods and Food Security Technical Assistance (LIFT) Project; **Mandy Swann**, International Health Specialist, Integrated Health Sciences and Economic Development and Livelihood Units, FHI 360*

   USAID's globally-funded technical leadership Livelihoods and Food Security Technical Assistance Project (LIFT) seeks to generate new knowledge around the linkages between clinical health programs, specifically Nutrition Assessment Counseling and Support (NACS), and community-based economic strengthening, livelihoods, and food security (ES/L/FS) services to improve food security and economic resilience for vulnerable households. This panel session will include a brief overview of the LIFT project's planned activities, particularly those that relate to networks of clinical and community service providers, referrals within the networks, and the kinds of capacity building needed to ensure client referrals and organizational linkages are efficacious. Participants will have the opportunity to work in small groups to share best practices, practical solutions, technical gaps and knowledge needs that LIFT can incorporate as we roll out activities in five countries over the next year.

2. ***Leveraging Agriculture for Improved Nutrition: Generating Evidence of Impact***
   Room: Dolly Madison

   ***Patrick Webb**, Dean for Academic Affairs, Friedman School of Nutrition Science and Policy, Tufts University; Program Director for the Nutrition Collaborative Support Research Program*

   The Nutrition Collaborative Research Support Programs for Africa and Asia (N/CRSP) focus on (a) field-based research to discover how policy and program interventions can effectively achieve large scale improvements in maternal and child nutrition by leveraging agriculture, and (b) building capacity in-country to pursue policy-relevant analysis of food, nutrition and health problems. This session will explore current evidence that links food-

based approaches and nutrition outcomes, recent and planned operations research in this domain, and the kinds of evidence practitioners really need to succeed in making a difference in the lives of people they seek to help.

3. ***Cost Recovery in Monetization***
   Room: Hamilton

   Matthew H. Smith, *Commodity and Monetization Manager, Land O'Lakes International Development*

   The session focuses on experience on scaling up a small initiative implemented at Land O'Lakes to reduce freight costs, increase cost recovery and ensure program funds are not lost due to high fuel prices. Although somewhat more time is required for the process and coordination post shipping, the estimate for two consolidation efforts for Madagascar/Kenya wheat sales and Mozambique/Madagascar CDSO sales in 2011/12 have saved $1,722,950 and$1,091,250 respectively. The wheat sale consolidation occurred between agencies with monetization for Kenya/Madagascar and prepositioned cargo for Mombasa and Durban on the same vessel.

12:15-1:15 **Lunch**

Open House: Resources to Support Quality Implementation: Tools/Guides/Manuals, Online Resource Centers and Virtual Communities

Room: Dolly Madison

Agrlinks, Behavior Bank, Bellmon Analysis, Consortium Alignment Framework for Excellence (CAFE), Care Groups Manual, Community Health Workers (CHW) Central, Community-based Management of Acute Malnutrition (CMAM) Forum, Community-based Management of Acute Malnutrition (CMAM) Toolkit, Food for Peace website, Food and Nutrition Technical Assistance III (Project) publications, FRAME Web, Nutrition Program Design Assistant (NPDA), Program Quality and Support portal

1:15-2:45 **Concurrent Sessions**

1. ***Research for Improved Program Performance***
   Room: Dolly Madison

   Andrew Newsham*, Research Fellow, Institute of Development Studies;* ***Paul Perrin,*** *Senior Technical Advisor for Monitoring and Evaluation, Operations Research and Learning in Health and HIV, Catholic Relief Services;* ***Alfonso Rosales****, Maternal and Child Health Technical Specialist, World Vision*

   Many organizations are planning to use small scale studies or conduct research to identify effective approaches or tools in development programs. Meanwhile, the skills and experience necessary to effectively design and implement research are still limited among implementing organizations. This session is designed to share some of the promising practices and challenges encountered by both implementers and the research institutions partnering with them as they carry out program level research for improved program performance. Panelists will discuss the process of designing and partnering for small scale research using specific examples from their own organizations. Topics to be addressed included technical support needed,

involving project staff in design and implementation, challenges encountered, and the uses of research findings.

2. ***Revisiting Mother-to-Mother Support Groups, Part 1: Appreciative Inquiry***
   Room: Constitution

   Maria Jose Joya*, Independent Consultant;* ***Maryanne Stone- Jiménez****, Independent Consultant*

   Mother-to-mother support groups are a time-tested approach to mobilizing community participation for improved infant and young child nutrition outcomes. In the mother-to-mother support group, participants share information and their own experiences, and mutually support each other. The first part of this session will give participants an opportunity to observe an actual mother-to-mother support group where mothers and grandmothers come together to share their stories about feeding their babies and toddlers. In addition, an appreciative approach will be utilized as participants explore in small working groups the essential elements of success for the mother-to-mother support group.

3. ***Fraud Prevention in Food Aid Commodity Management, Part 1***
   Room: Hamilton

   Syon Niyogi, *Deputy Regional Director for Management Quality****,*** *Catholic Relief Services*

   Each year, thousands of metric tons of food commodities, donated by the United States Government, are programmed all over the world. Food aid is usually distributed to the recipient beneficiaries through national or international cooperating partner non-governmental organizations with heavy reliance on local infrastructure and local capacity, which vary greatly from one country to another or one agency to another.

   Most of the countries where food aid programs are implemented have to deal with local challenges on a daily basis. Yet the implementing agency remains accountable to the US government for commodities lost, damaged, misused, or misappropriated, unless USAID determines that such improper distribution or use or loss or damage could not have been prevented by the agency under reasonable circumstances.

   In this session, participants will gain an understanding of risks and potential loopholes in food commodity management. The session will assist them to be mindful about fraud prevention in designing and staffing food aid programs, developing control mechanisms and closely monitoring and having oversight of food aid programs.

2:45-3:00 **Break**

3:00-4:30 **Concurrent Sessions:**

1. ***Strengthening Farmer Seed Management and Storage – Increasing Resilience***
   Room: Dolly Madison

***Dieudonné Baributsa**, Research Assistant Professor, Department of Entomology Team Manager, Purdue Improved Cowpea Storage Project, International Programs in Agriculture, Purdue University; **Elizabeth Mitcham,** Director, Horticulture Collaborative Research Support Program (CRSP); **Tom Remington**, Principal Agriculture Advisor, Africa, Catholic Relief Services*

Very often, farmers – especially poor farmers – decide not to save their own seed due to problems in seed storage, especially drying and subsequent protection from insects. So they sell and then purchase seed from the market at the next planting time. Though the market is and should remain an important seed channel, improved farmer seed storage enables farmers to save their own seed, increases seed source diversity and strengthens resilience. This session will discuss opportunities to strengthen seed systems and explore new post-harvest technologies offering low-cost options and alternative income sources to resource-poor farmers.

2. ***Revisiting Mother-to-Mother Support Groups, Part 2: Panel to Share Varied Global Experiences***
Room: Constitution

***Marie Jose Joya**, Independent Consultant; **Mary Lung'aho**, CARE, USA; **Irma de Maza**, World Food Programme*

In a panel format the session will look across global programs in Guatemala, Indonesia/Peru, and Kenya to explore infant and young child feeding support groups in terms of what works, how it works, strengths, motivation, and resources needed. The sharing of global experiences will include small group discussions facilitated by the panelists to identify what we can build on and an agreed upon set of criteria or minimum programming package for the formation of infant and young child feeding mother-to-mother support groups.

3. ***Fraud Prevention in Food Aid Commodity Management, Part 2***
Room: Hamilton

***Syon Niyogi,** Deputy Regional Director for Management Quality**,** Catholic Relief Services*

This session is a continuation of the Wednesday 1:15 p.m. session on this topic. Each year, thousands of metric tons of food commodities, donated by the United States Government, are programmed all over the world. Food aid is usually distributed to the recipient beneficiaries through national or international cooperating partner NGOs with heavy reliance on local infrastructure and local capacity which varies from one country to another or one agency to another.

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4:30-5:00 **Plenary Discussion: Reflecting on What We Learned and the Way Forward**

Room: Dolly Madison

Thursday, November 15

8:00-9:00 **Breakfast**

9:00-10:30 **Concurrent Sessions**

1. ***The Global Food Security Information Network (FSIN)***
   Room: Constitution

   Joyce Luma, *Chief, Food Security Analysis Service, United Nations World Food Programme*

   This session will present the FSIN vision, objectives, components and implementation plan. Officially launched on October 11, 2012, the FSIN aims to build a global community of practice with strong country and regional-level participation, with the overall goal of strengthening national level information systems for food and nutrition security. The FSIN is open to organizations and individuals interested in sharing knowledge and in investing in strengthened food and nutrition security information systems capacity. After the overview presentation, there will be an opportunity for questions and discussions. Discussions will also explore ways to strengthen the links between TOPS's Food Security and Nutrition Network (FSN Network) and the Global Food Security Information Network (FSIN).

2. ***Empowering Approaches to IYCF Behavior Change Design***
   Room: Hamilton

   Joan Jennings*, Senior Specialist for Nutrition and Food Technology, TOPS Program/Save the Children;* ***Maria Jose Joya,*** *Independent Consultant;* ***Maryanne Stone-Jiménez****, Independent Consultant*

   A mother-to-mother support group enables and empowers women to make their own infant and young child nutrition decisions in a safe environment. The approach of the mother-to-mother support group is based on the listening-dialogue-action model developed by the Brazilian educator, Paulo Freire. Another empowering approach is individual/one-to-one counseling or negotiation/reaching-an-agreement based on individual needs at a particular moment. At the start of this session, participants will explore the essential elements that foster success in changing infant and young child nutrition behavior by looking at empowering approaches that can be used in groups or one-to-one settings: the listening-dialogue action model, ASPIRE, and GALIDRAA.

   In designing a community-based IYCF intervention, multiple actors must be involved, including mothers, grandmothers, husbands and community leaders. The session will continue with small group work to discuss the "who, what , when, where, why" of reaching various caregivers and persons of influence. Through this activity, participants will contribute to drafting a framework for project design of community-based IYCF interventions.

3. ***Discussion: Strategies and Tools for Gender Integration***
   Room: Dolly Madison

   Kristi Tabaj, *Senior Specialist for Gender, TOPS Program; Advisor, Gender and Livelihoods, Department of Hunger and Livelihoods, Save the Children*

Earlier this fall, the FSN Network hosted the online discussion "Identification of Tools for Gender Integration in Food Security Programming." Those participating were asked to be as specific as possible when suggesting tools or guidance, discussing the advantages and disadvantages of each and including details about what context the tool has been used in (e.g. emergency, development, geographic region). Tools presented included audits, analyses, checklists, and manuals as well as other types of media such as video to demonstrate capacity building exercises. Participants also highlighted strategies and frameworks which led to successful programming. Using the results of the online discussion, this session will provide an additional venue to further the conversation.

10:30-10:45 Break

10:45-12:15 Concurrent Sessions

1. ***Exploring Critical Linkages: Water, Sanitation and Hygiene to Enhance Food Security and Nutrition***
   Room: Constitution

   Ron Clemmer*, Senior Technical Advisor – Water, Sanitation and Hygiene, International Programs Group, World Vision;* ***Christopher Seremet****, Technical Advisor – Water Supply and Sanitation, Catholic Relief Services*

   Poor nutrition, which can lead to child stunting, cannot be prevented unless the health issues related to water, sanitation and hygiene (WASH) problems are addressed. Chronic WASH-related health issues such as diarrheal diseases and parasitic infections, for example, schistosomiasis and hookworm, are estimated to be responsible for 50% of underweight children. In many places around the world, malnutrition problems cannot be fully addressed unless WASH issues are also addressed.

   Addressing WASH also enhances food security and nutrition. The time savings from having a more convenient water source and fewer family illnesses allows for more time for better care of the household or food production. Multiple water use services addresses both domestic and food production water uses. Soil and water conservation improves both agriculture potential and the availability of water resources for WASH use. Come explore these connections of WASH and nutrition/food security further.

2. ***HUG Your Baby: Building Parenting/Caregiver Skills for Improved Outcomes***
   Room: Hamilton

   Jan Tedder*, Founder, H.U.G. Your Baby*

   Misunderstanding infants' behavior undermines parents' confidence, decreases breastfeeding success, interferes with bonding, and can contribute to neglect and abuse. Whereas improved caregiver skills may lead to reduced rates of malnutrition and child abuse, and lower risk of maternal depression. This presentation provides participants with an introduction to a unique set of counseling skills for preventing and solving problems around breastfeeding, sleeping, crying, and

attachment. Participants will discuss possible applications for this innovative approach and ways it might be adapted, tested, taught and scaled up in international development settings.

3. **Capacity Strengthening for Improved Implementation: Using Effect Size to Identify the Most Promising Approaches**
Room: Dolly Madison

Evan Bloom*, Co-Founder and Managing Partner for Innovation, Root Change*

The chances are that almost every capacity strengthening intervention has some positive effect. The question, though, is finding those approaches that bring the greatest results. A recent study by Root Change showed that almost 100 percent of capacity strengthening interventions can stake a claim in making a difference *if any effect above zero is considered an achievement*. But when did we set our performance bar at zero? Do we really believe that all we need to do is *more* of what we already have been doing? How do we best strengthen the capacity of local partners as well as our own organizations, and which investments yield the highest returns?

Groundbreaking research in the education sector offers some important lessons in how we might one day answer these difficult questions. Come learn more about how we can use Effect-Size, an extremely useful method for comparing results over time, to measure the impact of our own capacity strengthening investments. Participants will walk away with a new appreciation of what "high effect" capacity strengthening really means.

12:15-1:15 Lunch

1:15-2:45 Concurrent Sessions

1. ***Life in the Village: A Simulation Tool***
Room: Dolly Madison

Zachary Baquet, *Knowledge Management Specialist, USAID Bureau for Food Security;* ***Julie MacCartee,*** *Food Security & Agriculture Program Manager, USAID-KDMD Project, The QED Group, LLC*

Join USAID's Bureau for Food Security and the team behind the Agrilinks knowledge sharing portal for an interactive demonstration of USAID's Life in the Village simulation. This session will place participants in the role of rural households responsible for making day-to-day decisions about how to use their limited resources. The exercise aims to help program managers and implementers better visualize life for poor, food insecure households in order to lead to better program design and implementation. Attendees will gain hands-on experience with this capacity building approach through participation in a live demonstration of the simulation and discussion on how this exercise can be applied and adapted to help communicate valuable learning objectives to donors, implementers and researchers.

2. Designing for Gender Integration
Room: Hamilton

***Michelle Gamber**, AAAS Fellow, Gender Advisor, FFP, USAID; **Lindsey Jones,** Global Gender Advisor, ACDI/VOCA; **Kavita Sethuraman,** Senior MCHN Advisor, Food and Nutrition Technical Assistance*

Three speakers will provide recommendations for integrating gender in program design and implementation. Kavita Sethuraman will provide an overview of the recommendations from FFP Occasional Paper 7, *Gender Integration in USAID Bureau for Democracy, Conflict, and Humanitarian Affairs Office of Food for Peace Operations*. Michelle Gamber will give an update on gender integration efforts within the Office of Food For Peace and their own process and vision of how they see partners proceeding. Lindsey Jones will introduce ACDI/VOCA's new Gender Analysis, Assessment and Audit Manual and Toolkit. She will explain the process of collecting, testing and compiling the tools and information for the manual. She will also talk about some of the successes and challenges ACDI/VOCA has experienced in conducting gender analyses and assessments over the past four years. A short activity following the speakers will provide participants with a chance to put some of the recommendations to use.

3. Using Motivation 3.0 for Community-Based Workers
Room: Constitution

***Mary DeCoster,** Coordinator for Social and Behavior Change Programs, TOPS Program/Food for the Hungry*

During this presentation participants will see several discussion-starting video clips on incentives and motivation, and hear some of the latest scientific findings on the topic. Participants will then discuss their program experiences with financial and non-financial incentives for community development workers such as community health workers and agricultural extension workers. Participants will also gain a better understanding of the conditions under which performance-based incentives work, the dangers of using them indiscriminately, and discuss how to decide if a program task would be best carried out by volunteers or paid staff.

3:00-4:00 **Plenary Discussion: Reflecting on What We Learned and the Way Forward**
Meeting Close
Room: Dolly Madison

Speaker/Moderator Biographical Sketches

Carina Bachofen joined the Red Cross/Red Crescent Climate Centre in December 2011. She supports the Partners for Resilience program in Nicaragua and Guatemala. Carina specializes in capacity building and training in the areas of vulnerability and adaptation. In addition to working for the Climate Centre, Carina is Global Coordinator for the Ecosystems and Livelihoods Adaptation Network, a partnership between the International Union for Conservation of Nature, World Wildlife Fund, the International Institute for Environment and Development and CARE International. Carina holds a Masters degree in Global Politics from the London School of Economics and Political Science.

Jacqueline Bass is a technical director with FHI 360. She brings more than 25 years of experience providing strategic advice and intellectual leadership to multilateral and bilateral donors such as USAID, IDB, MCC, DFID and AusAID to conceptualize, organize and implement innovative economic strengthening and growth strategies. Jacky specializes in extending the reach of finance and enterprise development programs to micro, small, and medium enterprises in developing countries. She currently serves as Director of the Livelihoods and Food Security Technical Assistance (LIFT) leader with associates award (LWA) under FIELD. Jacky serves as an adjunct professor at American University School of International Services and has served as an adjunct professor at Southern New Hampshire University. Her education includes an MA in international development management from American University. She is a passionate development professional and serves as a role model to aspiring professionals. Jacky speaks English, Spanish, Portuguese and French.

Zachary Baquet serves as the knowledge management specialist for USAID's Bureau for Food Security (BFS). Prior to joining BFS, he was an AAAS Science & Technology Policy Fellow in USAID's Office of Agriculture. In the Office of Agriculture, Zachary worked on food security, the integration of climate change and agriculture programming, and knowledge management issues. He received a BA in physics and astronomy from Vassar College – Poughkeepsie, NY. In graduate school, Zachary dabbled briefly in aerospace engineering before switching to molecular biology. He received his Ph.D. in 2004 from the University of Colorado in Boulder where he studied the development of the mammalian nervous system and models of Huntington's disease. In 2008, he finished a post-doctoral fellowship at St. Jude Children's Research Hospital in Memphis, TN where he researched how the immune system affects the progression of Parkinson's disease.

Dieudonné Baributsa has over 10 years of experience working in international development. He is currently a research assistant professor in the Department of Entomology at Purdue University. Dieudonné is the team manager of the Purdue Improved Cowpea Storage (PICS) Project. The PICS project is promoting the use of hermetic storage technology (PICS bag) among farmers for cowpea storage across 10 countries in West and Central Africa. Extension activities have reached more than 31,000 villages. Through the supply chain, the project is working with plastic manufacturers and local entrepreneurs to produce and sell PICS bags so that they are available to farmers. Before joining Purdue, Dieudonné worked in the Institute of International Agriculture (IIA) at Michigan State University as a visiting assistant professor and the program associate for the USAID IPM CRSP Program in Central Asia. He also worked as a researcher and director of an Agricultural Research Station in Northern Rwanda. Dieudonné's areas of interest include agricultural technology dissemination; supply chain and market development of agricultural technologies; and ICT innovation in agriculture.

Rupert Best is a senior technical advisor for agriculture and environment in Catholic Relief Services' Program Quality Support Department in Baltimore. Rupert has made his career in

rural and agricultural research and development, with specific interest in rural agroenterprise development. Before he joined CRS in 2010, he worked as an independent consultant for 4 years, undertaking project design and evaluation, and agroenterprise capacity development assignments for several development organizations. Prior to that, he spent 24 years with the International Center for Tropical Agriculture, CIAT, in Colombia. During this period, he was seconded to the Global Forum on Agricultural Research (GFAR) where he managed the Global Partnerships Program (2004-2006), co-founded and managed CIAT's Rural Agroenterprise Development Project (1996-2004), led the Cassava Program (1990-1996) and headed the Cassava Utilization Section of the same program (1986-1990). Rupert holds a PhD in Chemical Engineering from the University of Birmingham, UK.

Evan Bloom is co-founder and managing partner for innovation at Root Change, an organization specializing in capacity strengthening, network strengthening and supporting and scaling innovation. Evan previously served as the Vice President for Capacity Building at Pact, Inc where he set strategic directions for Pact's organizational strengthening initiatives and projects, developed new capacity building technologies and researched new pathways to higher nonprofit performance. During his 13 year tenure at Pact, Evan authored one of the most widely used capacity diagnostic tools in international development, co-founded the Impact Alliance www.impactalliance.org, a global action network committed to strengthening the capacity of individuals and organizations to generate deep impact, and founded the Capacity Building Services Group (CBSG). CBSG was the first and only global nonprofit management consulting and advisory group launched and directed from within a major US international nonprofit development agency, providing organizational capacity building technical assistance and advisory services to local organizations, multi and bilateral agencies, and NGO networks in 28 countries. Evan has worked in the field of international development and community development for 25 years. He has lived in South Asia and West Africa, and has undertaken numerous assignments abroad in more than 20 countries. Evan has been a consultant to over 50 U.S. PVOs and international NGOs, Southern NGOs, the United Nations, the World Bank, Peace Corps, the United States Agency for International Development (USAID) and Fortune 500 Corporations including Dow Jones and Time, Inc. He teaches innovation and strategic partnering with the Monterey Institute of International Studies in Monterey California.

Erin Coughlan joined the Red Cross/Red Crescent Climate Centre in late 2011. She supports Climate Centre programs to build awareness and capacity for climate risk management, and coordinates an internship program through Columbia University bringing graduate students in climate fields to IFRC offices around the world. She is also the Climate Centre liaison at the International Research Institute for Climate and Society (IRI), working with the Help Desk team to provide rapid responses to climate-related questions from the IFRC. Erin studied environment, international development, and climate science at McGill and Columbia Universities.

Ron Clemmer, P.E., LEED AP, is the senior technical advisor for water, sanitation, and hygiene (WASH) for World Vision U.S. and provides support for World Vision programs in Africa, Asia, Latin America and the Caribbean. The technical assistance he provides includes the areas of hygiene and sanitation behavior change, multiple water use services and other synergistic approaches to maximize both nutrition and WASH programming, private sector support for sustainable WASH improvements, integration of WASH and environmental conservation, sustainability and resilience, and water quality. Ron has 25 years of environmental engineering experience, with projects in both developed and developing countries and in rural and urban settings. Ron's work has ranged from grassroots community development work in villages to infrastructure design and construction for large water and wastewater treatment facilities. He has served on several boards including

currently serving on the board of directors for the Millennium Water Alliance. He holds a B.S. in civil engineering from Texas Tech University and a MS in environmental health engineering from the University of Texas at Austin. Ron is a licensed professional engineer and an accredited professional for Leadership in Energy and Environmental Design.

Heather Danton is an independent consultant with over 20 years of experience in livelihoods and food security program design, implementation, and monitoring and evaluation. While working with Save the Children (SC) from 2004 – 2012, Heather designed, developed and provided technical assistance to over 15 multi-year, integrated food security programs. She also oversaw both emergency and development food security and livelihoods activities world-wide and helped to develop SC's child-centered vulnerability framework. Heather is well-versed in both Food for Peace and Feed the Future programs and is currently serving as project coordinator for the BFS's Agriculture and Nutrition Global Learning and Evidence Exchange, being led by the Strengthening Partnerships, Results and Innovations in Nutrition Globally (SPRING) Project. Heather has an MS degree in agriculture with a minor in nutrition from Cornell University and a BS degree in biology from Stanford University.

Mary DeCoster is the coordinator for social and behavior change programs for TOPS, working to strengthen implementer capacity to address social and behavior change programming. She has over twenty years of experience in behavior change in international and domestic programs. She has managed communicable disease prevention and maternal/child health programs, backstopped child survival projects in Guatemala and Bolivia, and worked as a bilingual lactation consultant, childbirth and parent educator in the domestic context. She has expertise leading trainings of trainers, and developing training materials and curricula. Mary has two Master's Degrees from UNC at Chapel Hill, in Library and Information Sciences and in Public Health.

Gareth Evans is a senior specialist for livelihoods and food security at Save the Children working on the LIFT Project. Gareth has 10 years experience in economic strengthening, including two in Tanzania and one in Liberia. Gareth has served on the board of microfinance institutions in South Sudan, Burundi, Cambodia and a bank in Rwanda and as the Chairman of microfinance institutions in eastern DR Congo, Kosovo and Liberia. As a consultant based in London, he led the development of policies and procedures for the First MicroFinance Bank of Tajikistan, provided technical input on UNDP Pakistan's women's access to capital and technology, and technical support in Mozambique for a MFI buyout. Gareth has supported the development of village savings and loans projects in Bangladesh, Rwanda, Burundi and Kenya and has provided technical support to agricultural activities in Malawi, Mozambique and South Sudan.

Timothy Frankenberger is president and co-founder of TANGO International. Tim has over 30 years of experience in international development activities. He has extensive experience in project design, monitoring and evaluation, food and livelihood security assessments, and policy analysis. Tim previously was the senior food security advisor and livelihood security coordinator at CARE for 6 years. While at CARE, he provided strategic technical support and guidance in food and livelihood security programming to 61 CARE country offices. Prior to this he was a farming systems research specialist at the University of Arizona for eight years. Tim has published numerous articles on household food security and is considered an expert on livelihood approaches. He received a BS in anthropology from Iowa State University. He received an MA in anthropology with a minor in agricultural economics from the University of Kentucky. He also carried out his doctoral studies at the University of Kentucky in anthropology with a minor in agricultural economics. Tim has experience in more than 30 countries, including Egypt, Mozambique, Philippines, Uganda, Bangladesh, Bolivia, Peru, Honduras, Nicaragua, Guatemala, Haiti, Mali, Indonesia, Tanzania, Sudan, Sri Lanka, India,

Kenya, Ethiopia, Zambia, Nepal, Malawi, Zimbabwe, Cape Verde, Senegal, Botswana, Mauritania, Lesotho, Liberia, and Nigeria.

Michelle Gamber is the gender advisor in the Office of Food for Peace (FFP) at USAID. In this capacity, she provides technical assistance to the office as well as assists with advancing the Agency's Gender Equality and Female Empowerment policy. Michelle comes to FFP as a AAAS fellow with a background in public health and anthropology. Over the past eight years, Michelle has served in a variety of capacities on both research and development projects. In Ghana, she worked on an HIV/AIDs and nutrition project, in Niger on a famine relief and food security project, and in Kenya on a violence and health project. In Ethiopia, she worked as a field coordinator for a Master's program in disaster risk science and sustainable development, a visiting lecturer in the departments of Disaster Risk Management and Women's Studies, and conducted her own research study. This study examined the health and welfare of female students at a university in Ethiopia while also investigating the gender equality and women's empowerment issues that exist within the university context.

Bronwyn Irwin is an agricultural economist with a focus on market-driven development and integrating food security objectives into the value chain approach. As the designer and chief of party of the Restoring Economic Agricultural Livelihoods in Zimbabwe (REALIZ) program, she facilitated contract farming schemes between 6 firms and 2,400 vulnerable horticulture farmers. Bronwyn recently authored a report on how market mechanisms could be used to improve food security in Zimbabwe. She currently serves as senior technical director of enterprise development programming at ACDI/VOCA. Bronwyn has an MS in agricultural economics from Michigan State University and a BA in international relations and Spanish from the State University of New York at Geneseo.

Joan Jennings leads the nutrition and food technology activities within the TOPS Program. An expert in maternal and child health and nutrition, she has 15 years of experience providing consulting services for many USAID-funded food security and child survival programs and has extensive experience working with state-of-the-art nutrition protection and behavior change strategies for improved infant and young child feeding practices. Her skill set also includes quantitative and qualitative evaluation, formative investigation, proposal development and strategic planning. Joan has worked in a variety of countries in all development regions. In between periods of consulting, she was the team leader for children's health with CARE USA and initiated her work in development as a Health and Nutrition Manager for Save the Children in Nicaragua. Joan possesses a MPH degree from Tulane University and received an internship with the United Nations ACC/Sub-Committee on Nutrition, editing a review of the elements of success among large-scale nutrition programs in 10 countries.

Lindsey Jones leads the Gender Integration and Women's Empowerment unit at ACDI/VOCA, a non-profit organization that does inclusive, market-driven international economic development and food security programming. She advises projects in more than 40 emerging market countries on how to do gender equitable development and lead women's empowerment initiatives. Lindsey specializes in training and facilitation, analysis and evaluation, public speaking, social media communications, and survey design. Her professional experience includes work in Jordan, Palestine, Iraq, Egypt, Tajikistan, India, Philippines, East Timor, Ethiopia, Zimbabwe, Sierra Leone and Paraguay. She has an MA from Georgetown University in Arab Studies with a concentration in women and gender studies. Lindsey has completed coursework in survey design and data analysis at George Washington University. She is proficient in written and spoken Arabic. Follow Lindsey on Twitter @LindseyJonesR.

Maria J. Joya de Suarez is a native Honduran; she helped to develop and implement a community based health curriculum adaptable to various cultures. In addition to health education, the curriculum includes modules on peer counseling, facilitation, and community organization, each of which may be used separately and adapted to diverse cultures and situations. Maria has used this curriculum over the past fifteen years to conduct support groups with pregnant women, lactating mothers and to train community volunteers in Honduras, Mexico, Nicaragua, the Dominican Republic, Bolivia, Peru, Pakistan, India, Azerbaijan, Sierra Leone, Indonesia and the United States. She has worked as a consultant for Liga de la Leche Materna de Honduras, Wellstart International, CARE, Save the Children, Feed the Children, Catholic Relief Service, Mercy Corps and the Asia Foundation. She has also translated into Spanish several manuals and curricula for Food for the Hungry, Wellstart, the CORE Group, Curamericas, WestED and Early Connections. Maria was the training director of TEAMS, a non-profit organization based in Oakland, CA. TEAMS has been organizing and facilitating peer support programs and uses an approach to community change that is based on a peer group methodology that builds leadership skills so members' achieve individual and collective goals. She currently works as an independent consultant in Oakland, California.

Faheem Khan is the head of the Food & Livelihoods Justice team of CARE USA. This team consists of the Food & Gender, Water and Sanitation, and Economic Development units, as well as the CARE-WWF Alliance and the Access Africa Program. Prior to taking up this position and moving to CARE USA Head Quarters in Atlanta USA, Faheem was the chief of party of the SHOUHARDO II and SHOUHARDO Programs, under CARE Bangladesh, from the summer of 2006 to September 2012. The SHOUHARDO and SHOUHARDO II Programs are two of the largest non-emergency food security USAID funded programs worldwide, with a 10% contribution from the Government of Bangladesh. He was also the chief of party of the CARE-PSNP Program in Ethiopia from 2004 to 2006. Faheem is a qualified engineer gaining an MSc from the City University in London, and an MEng from the University of Brighton in Sussex. With 15 years of development experience, Faheem's expertise includes DM&E, and program management in both a rural and urban context, with practical experience in both Asia and Africa.

Jon Kurtz serves as Mercy Corps' director for research and learning. Prior to this role, Jon worked with other international NGOs and UN agencies to improve their abilities to generate and use high quality evidence of program effectiveness and impact. Within the field of program evaluation, Jon's areas of expertise are systems approaches to evaluation and theory-driven evaluation. His recent research with Mercy Corps has included studies that have tested theories of change related to peacebuilding, youth employment, food security, social resilience, and civic engagement. His work has spanned both emergency and longer-term development contexts. Jon has worked extensively in Afghanistan, Pakistan, Mozambique, Kenya, Uganda and Zimbabwe. He holds an MSc in Management of Agricultural Knowledge Systems from Wageningen University, in the Netherlands.

David Leege is deputy director of the Program Quality Support Department at Catholic Relief Services world headquarters in Baltimore, where he oversees global technical assistance and monitoring and evaluation. He has worked for CRS since 1991, starting as a program manager in Angola, then serving as country representative in Benin, Pakistan, Cambodia, Rwanda and Burundi. He oversaw food security, microfinance, health/HIV, peacebuilding and emergency programs in these countries. David began his career in international development as a Peace Corps volunteer in Mauritania. He holds a PhD in agricultural economics, specializing in rural finance.

Nancy Lindborg is the USAID Assistant Administrator for the Bureau for Democracy, Conflict and Humanitarian Assistance (DCHA) and leads the efforts of more than 500 team members

in nine offices focused on crisis prevention, response, recovery and transition. Since being sworn into office in October 2010, Ms. Lindborg has led DCHA teams in response to the Arab Spring and numerous global crises. She led the USAID Horn Drought Response and continues to spearhead USAID efforts to advance resilience as a means to help communities out of chronic crisis. Ms. Lindborg has spent most of her career working on issues of transition, democracy and civil society, conflict and humanitarian response. Prior to joining USAID, she was president of Mercy Corps, where she spent 14 years helping grow the organization into a globally respected organization known for innovative programs in the most challenging environments. Ms. Lindborg has held a number of leadership and board positions including serving as co-president of the Board of Directors for the U.S. Global Leadership Coalition; one of the founders and board members of the National Committee on North Korea; and chair of the Sphere Management Commit- tee. She is a member of Council on Foreign Relations. She holds a BA and MA in English Literature from Stanford University and an MA in Public Administration from the John F. Kennedy School of Government at Harvard University.

Joyce Kanyangwa Luma is the chief of the Food Security Analysis Service, United Nations World Food Programme in Rome, Italy. Prior to this position, she covered southern Africa and Central Asia and the Caucuses as a regional vulnerability analysis and mapping advisor. Before joining WFP, she worked for the Food and Agricultural Organization in Zambia (1993-1999) managing a multi-agency funded Household Food Security, Nutrition and Health Monitoring System. Prior to that, she was a research fellow/lecturer at the University of Zambia with a research focus on rural development and gender. Joyce has a PhD in Human Nutrition and Agricultural Economics from Texas Tech and a BS in Agriculture Studies from the University of Zambia.

Mary Lung'aho is a public health nutritionist working in both emergency and development settings on infant and young child feeding and related maternal nutrition issues. She serves as special advisor on IYCF to CARE USA, consults through Nutrition Policy & Practice on a range of nutrition and food-security initiatives, including integration of IYCF support into CMAM programming, and is a member of the interagency IFE (Infant and Young Child Feeding in Emergencies) Core Group. As a consultant to UNICEF, Mary is a member of the team that developed and is conducting roll-out trainings of the UNICEF *Community IYCF Counseling Package*.

Julie MacCartee is the food security & agriculture program manager with the USAID Knowledge-Driven Microenterprise Development (KDMD) Project, implemented by The QED Group, LLC. She oversees a variety of knowledge sharing activities for the USAID Bureau for Food Security, including trainings, seminars, online discussions, and the development of collaborative tools and multimedia content. Before coming to QED, she interned with the USDA Foreign Agricultural Service in Hanoi, Vietnam, where she analyzed Vietnam's food safety legislation, authored commodity reports, and facilitated relationships between U.S. exporters and local farmers and processors. She has advocated for progressive federal agricultural policies with the National Sustainable Agriculture Coalition and the Union of Concerned Scientists. Julie holds an MS in Agriculture, Food, and Environment from the Tufts University Friedman School, a Master of Public Health from Tufts, and a BS in Biology from Duke University.

Irma (Mimi) Chavarria de Maza is the mother of three sons and one daughter and the grandmother of seven with one on the way. She is lactation consultant (IBCLC) and a La Leche League Leader. Mimi is responsible for the *Community Education Strategy* in the UN Joint Program in Totonicapán, Guatemala, working for the World Food Programme in Guatemala. Her experience includes working with the Ministry of Health in Guatemala for

almost seven years, responsible for infant and young child feeding in the Nutrition Program. As a La Leche League Leader in Guatemala, Mimi has been active for 27 years facilitating mother-to-mother support groups and was the Technical Advisor of a USAID child survival project forming mother-to-mother support groups in the peri-urban areas of Guatemala City.

John Meyers has served as managing director – North America for Swisscontact since April 2012. Based in New York, he has responsibility for partnership development, private sector engagement, UN liaison, and philanthropic support. Previously, he was Director, Global Programs and Sector Innovation, Aid to Artisans, where he had oversight for market-driven artisan sector development programs. Active internationally for much of his professional career, John has been appointed twice to the United States delegation to the Asia Pacific Economic Cooperation Human Resource Development Working Group. He previously served as Executive Director of Lawyers Without Borders and was a founding editor of the *Journal of Studies in International Education*. John received his B.A. in International Relations from The American University of Paris, an MA in History from Columbia University, and an MLS from Rutgers University School of Communication and Information.

Elizabeth Mitcham is director of the Postharvest Technology Center and extension specialist and pomologist with the Department of Pomology at the University of California-Davis, specializing in postharvest handling of fruit and nuts. Her research program is focused on maintaining the quality of fruit after harvest, mechanisms of calcium deficiency in fruit, and postharvest insect control.

Andrew Newsham, research fellow with the Institute of Development Studies, brings practical and theoretical insights from sociology, anthropology and geography to a research agenda which focuses on environment and development in Southern Africa and South America, with a strong climate change focus. He pursues a number of research interests interconnected by a longstanding concern with knowledge, power and vulnerability. In one recent strand of research, he has explored the potential of local agro-ecological knowledge as a form of adaptive capacity to climate change impacts on agriculture (Namibia, Kenya). Another assesses the opportunities and constraints for using social protection instruments to contribute to climate adaptation and disaster risk reduction intervention, with a view to reducing vulnerability and building resilience.

Matthew Nims is the deputy director of USAID's Office of Food for Peace. He has been with USAID since 2000. His career with USAID began in Indonesia, where he worked for three and a half years on food and disaster response programs. He then served in Washington, DC for four years backstopping Asia and Latin America for Food for Peace. Most recently, Nims worked on a broad portfolio of development programs in Guyana; and managed infrastructure programs in Afghanistan for one year prior to starting with Food for Peace in August 2011. After serving as a Peace Corps volunteer in the Dominican Republic, he pursued a Masters in Public Health from Emory University.

Syon Niyogi is currently the Deputy Regional Director for Management Quality with Catholic Relief Services in the East Africa region covering Ethiopia, Eritrea, Kenya, Uganda, Sudan, South Sudan, Djibouti, Somalia and Tanzania. His responsibilities include internal audit, finance, human resources and information technology. He joined CRS in India in 1998 and, over the years, he has worked in Bangladesh, Dominican Republic, Haiti, Indonesia, Kenya, Nepal, Sri Lanka and Sudan in finance, internal audit, administration and management systems. Syon is a qualified cost accountant and also has certifications in multiple fields; he is a certified internal auditor, fraud examiner, risk and information management system controller, management accountant, information system auditor and risk management assurance. He has conducted several trainings for CRS and its partners' staff in finance, fraud

and risk, internal audit and management systems. He has contributed to the development of a number of policies, procedures and systems in CRS.

Paul Perrin is a senior technical advisor for monitoring and evaluation, operations research and learning in health and HIV at Catholic Relief Services, where he also worked as a consultant since 2006. He is finishing his PhD in international health at the Johns Hopkins University Bloomberg School of Public Health in Baltimore, Maryland, where he is affiliated with the Center for Refugee and Disaster Response and was named a student scholar at the National Center for the Study of Preparedness and Catastrophic Event Response (PACER Center). Paul also worked as an information officer at USAID's Office of U.S. Foreign Disaster Assistance, where he served as editor-in-chief for two of the office's annual reports and as an information coordinator for the Haiti earthquake response management team. Paul received a MPH and a BA in linguistics from Brigham Young University in Provo, Utah.

Tom Remington is Catholic Relief Services' principal agriculture advisor for Africa, based in Ouagadougou, Burkina Faso. Serving in this role since August 2007, Tom helps coordinate the work of CRS' agriculture staff across the continent. He also plays a lead role in developing multi-country agricultural initiatives and works closely with international agricultural research centers to enhance CRS projects through partnerships and advanced research. Previously, Tom served as CRS' senior technical advisor for agriculture in east Africa. Since 1994, he has helped CRS develop a comprehensive agricultural program that includes innovative use of vouchers and fairs to increase farmer assets, agro-enterprise initiatives that link farmers to markets to boost incomes, integration with water projects for better irrigation, and dissemination of materials and information to improve crop production. Tom has worked in Africa for more than 30 years since 1977 when he served as an agriculture volunteer with the U.S. Peace Corps in Mali. Prior to joining CRS, he worked for the University of Wisconsin in The Gambia, West African Rice Development Association in Cote d'Ivoire and Development Assistance Corporation in Togo. He holds a doctorate degree in Agronomy as well as bachelor and master degrees in Horticulture from the University of Wisconsin.

Alfonso Rosales has more than 20 years of international experience in the child survival and maternal care/reproductive health areas, including field and headquarter assignments. For the last ten-plus years he has focused on facility and community integrated management of childhood illness (IMCI), providing technical assistance to country programs in Honduras, El Salvador, Nicaragua, Guatemala, Philippines, Cambodia, Philippines, Indonesia, Timor Leste, and Kenya. He has authored a manual on community based integrated management for childhood illness (C-IMCI) for CHWs, 6 papers of which five are published, and participated in several international conferences on the topic. Since 2002, Alfonso has been working in the development of maternal and neonatal interventions for hard to reach communities in rural settings. In this topic area he has led in the development of tools for improving resolution capacity for identification and community case management of obstetric and neonatal emergencies, as well as referral systems. Additionally, during 2010 Alfonso co-authored a manual on community case management sponsored by John Hopkins University and USAID Washington.

John Russell is senior advisor for agriculture and environment with World Vision US in Washington DC. He supports World Vision's grant acquisition, program design, field program management, advocacy and M&E efforts in agricultural development, food security, natural resource management and environment, particularly climate change adaptation. He holds a PhD from the University of Florida. John began his development career as a Peace Corps Volunteer in Zaire (DRC), and has worked for IITA, ICRISAT, FAO,

Mercy Corps and various consulting firms, including his own. He has worked in over 35 countries in Africa, Asia, Europe and the Americas.

Mara Russell has been working in the fields of food aid and food security for over twenty-five years. She has been with Land O'Lakes International Development for eight years and is currently the practice manager for food security and livelihoods and heads the division's Gender Task Force. In this capacity, she provides technical leadership to projects that address vulnerability and food insecurity, and ensures that gender considerations are integrated into all division projects. Mara provided support to CARE's global food aid programs from 1986-1991. Then, from 1991-93, she assisted CARE emergency food aid operations in northern Iraq, southern Somalia, and the Former Soviet Union. From 2000 to 2004, she coordinated Food Aid Management (FAM), a technical consortium of Title II Cooperating Sponsors. Mara holds a Bachelor's Degree from UCLA and a Master's Degree from Columbia University, both in Anthropology.

Clinton Sears is LIFT's monitoring and evaluation specialist. He has 10 years of experience in global development and education in Asia, Africa, and the Pacific, with a wide range of foreign governments, USAID, the US Peace Corps, and CARE. He has designed and administered public health surveys, created nutrition assessment tools, edited and published educational guidance, and collaborated in the development of M&E indicators for HIV and nutrition. His areas of expertise are program evaluation, survey design, nutrition and food security, complex survey data analysis, strategy development, and rights-based approaches to health. Mr. Sears holds an MPH from Emory University's Rollins School of Public Health with a focus on public nutrition.

Christopher Seremet is a water supply and sanitation technical advisor based at the headquarters of Catholic Relief Services in Baltimore, Maryland. As a senior WASH advisor, he provides technical support to the CRS global network of country and regional offices as well as assisting headquarters with strategy formulation, intersectoral initiatives, partnerships and fundraising. Chris is a professional engineer (MSc, Environmental Engineering) with 20 years of experience in the management, planning and design of water supply and sanitation systems, both internationally and in the USA.

Kavita Sethuraman has more than 15 years of experience working on maternal and child health and nutrition in community-based nutrition programs, policy-level analysis, program design and management, technical assistance, and capacity building in Bangladesh, Ghana, India, and the South Pacific. Before joining FHI 360, Kavita spent 6 years working at an international nongovernmental organization, undertaking research on the linkages between nutrition and gender in South Asia and West Africa. She conducted primary research in South India, looking at the association between women's empowerment and child growth. Her technical expertise includes qualitative and quantitative mixed method research, gender analysis, and capacity building. Kavita has a PhD in nutrition from the Centre for International Health and Development, Institute of Child Health, University College London, UK, and a master's in nutrition from the School of Nutrition Science and Policy at Tufts University. She is fluent in French.

Matthew H. Smith is the commodity and monetization manager with Land O'Lakes International Development, which acts as a not-for-profit division of Land O'Lakes, Inc. Matthew began his monetization career in 1995, when he managed transactions of non-fat dairy milk to the Government of Russia and developed a Food for Progress umbrella grant that focused on Russian NGOs that worked with children. Prior to that, he worked with Band Aid/Live Aid. Matthew, whose parents were in the Foreign Service, lived much of his childhood in several countries across Africa. He holds a BA degree in African Studies from the College of Wooster and earned a Master's in African Politics and Development from the

School of Oriental and African Studies at the University of London. Since he began with Land O'Lakes in 2010, Matthew has monetized nearly 80,000 Metric Tons of commodities to several countries in Africa and also Honduras.

Rod Snider has over 19 years international experience working primarily in post-conflict and disaster settings including 15 years living and working overseas in Kenya/Somalia, Afghanistan/Pakistan, Armenia/Nagorno-Karabakh, Serbia/Kosovo and Indonesia. Most of his career has been managing programs in complex emergencies and natural disasters including two eight-month deployments for both the Asian Tsunami in Banda Aceh and the Pakistan Earthquake, where he led large-scale multi-sector emergency responses from the onset of each disaster through initial recovery periods. Rod is currently headquarters based, working for the American Red Cross as a senior disaster preparedness technical advisor developing global strategies and project design in disaster risk reduction and climate change adaptation. He holds a Master's degree in non-profit management from New York University, and a BA degree in business administration from Washington State University.

Paul Sommers has been an active proponent for the integration of agriculture and nutrition for over three decades. He holds academic degrees in both agriculture and nutritional sciences and has taught both subjects as a faculty member of California State University, Pomona. He has promoted the link through a variety of channels including USAID, NGO's, U.S. contractors, the United Nations and World Bank. Activities have included on the ground technical assistance in over 55 countries; management of long term food security projects; and capacity building though community-based workshops and the publication of nine field training manuals and how-to books on the food production nutrition linkage for community outreach staff.

Maryanne Stone-Jiménez, MSc, IBCLC is a public health specialist with over 25 years of experience in adult education and "hands-on" training facilitation in infant and young child feeding, women's nutrition, and mother-to-mother support groups. She is an international board certified lactation consultant, a Lamaze certified childbirth educator and a La Leche League leader. Currently, Maryanne is an independent IYCF and training consultant. She represented the White Ribbon Alliance for Safe Motherhood as the technical team leader of PMTCT. Formerly under the AED/LINKAGES project she was the community outreach and training coordinator participating in country project design, assessments and evaluations, and the coordination of community outreach efforts. Maryanne has facilitated trainings for health professionals and community health workers in Bangladesh, Bolivia, Cambodia, Democratic Republic of the Congo (DRC), El Salvador, Ethiopia, Ghana, Guatemala, Guyana, India, Indonesia, Jordan, Kenya, Nepal, Nicaragua, Nigeria, Pakistan, Philippines, Sierra Leone, Somaliland, Tanzania, Uganda, Ukraine, Zambia, and Zimbabwe.

Mandy Swann serves as an international health specialist with FHI 360's Integrated Health Sciences and Economic Development and Livelihoods Units. She provides technical leadership in the health and HIV/AIDS aspects of the USAID-funded Livelihoods and Food Security Technical Assistance (LIFT) Project, and provides programmatic support and management to a large capacity building project in South Africa that strengthens community-based responses to the HIV/AIDS epidemic. Mandy has over nine years of experience in international development policy and program implementation focused on innovative approaches to HIV prevention and impact mitigation. She holds a MPH from the Johns Hopkins Bloomberg School of Public Health.

Kristi Tabaj is an advisor supporting the cross cutting focus area of gender for the TOPS program. She also provides technical assistance to agriculture and food security programs in Latin America as well as support for strengthening gender at the organizational and programmatic levels for Save the Children. Prior to her current work, she led an

agribusiness program in Afghanistan with Mercy Corps and worked with women's groups in post-Hurricane Stan Guatemala on livelihoods recovery. Additional experience includes supporting marketing activities for small farmers in the mid-Atlantic region of the U.S., educating youth on environmental issues as a Peace Corps Volunteer in Honduras, and working on cultural and natural resource management issues for the U.S. Forest Service. She holds an MS in International Agricultural Development from the University of California, Davis.

Jan Tedder, a nurse practitioner and lactation consultant, works at UNC Family Medicine and trains family practice residents. Jan is the creator of the HUG program, www.hugyourbaby.org. Jan was named the *NC Maternal Child Health Nurse of the Year.* Her parent resources were winners of the 2007/09 *Health Information, World Wide Web, and Web Health Awards.* She recently co-piloted atraining for Parents as Teachers (PAT), a national home visiting program for first time parents. Jan offers online trainings and workshops and continues to teach across the USA and abroad.

Roberta (Bobbie) Van Haeften is an economist with more than 35 years of experience working on development problems for the U.S. Department of Agriculture and USAID. She has worked extensively in Latin America, Africa, and Asia. Major areas of experience include food and agricultural policy; food aid; food security and poverty analyses; market sector and market potential studies; trade analyses; project design and management; strategic planning; and performance measurement, monitoring, and evaluation. Bobbie has a master's degree in political science and public administration from Arizona State University and all but a dissertation for her PhD in Economics from the University of Maryland. She speaks Spanish.

Helena Verdeli is an Associate Professor of Clinical Psychology at Teachers College, Columbia University. Her teaching and research focuses on treatment and prevention of mood disorders with a focus on under-resourced regions around the world. Helena had a major role in the cultural modification of Interpersonal Psychotherapy for randomized controlled trials with depressed adults in Southern Uganda, depressed adolescents in IDP camps in Northern Uganda, and distressed patients in primary care in Goa, India. She has received federal and foundation grants and serves on advisory committees in the World Health Organization, UN NGOs, and other international and US-based agencies.

Patrick Webb is dean for academic affairs at the Friedman School of Nutrition Science and Policy at Tufts University in Boston, and program director for the Nutrition Collaborative Support Research Program. Prior to 2005, he worked for the World Food Programme in Rome as chief of nutrition. During that time he was part of the Millennium Development Goals Hunger Task Force reporting to Secretary General Kofi Annan. Earlier, Patrick spent nine years with the International Food Policy Research Institute, living in Ethiopia, Niger, and The Gambia, working on food and agriculture policies and nutrition interventions. He currently researches the design and cost-effectiveness of food security and livelihood programs, national policies supportive of agriculture, and food aid quality issues. He is part of the group coordinating the next *Lancet* Series on Maternal and Child Undernutrition, due out in June 2013.

Stacey Young is the senior learning advisor for USAID's Policy, Planning and Learning Bureau, where she leads a strategic learning effort to increase the effectiveness and impact of USAID's development efforts by catalyzing collaboration, iterative learning and adaptive management within USAID, among its implementing partners, and with country development actors and stakeholders. Prior to this, she was the senior knowledge management advisor for USAID's Microenterprise Development office, where she led an award-winning knowledge management program to facilitate learning among USAID's staff

and the broader international development community to maximize the effectiveness of international development practice. She also co-chairs the Knowledge Management Work Group of the Washington chapter of the Society for International Development. Dr. Young has lived and worked as an independent consultant in Kenya and Uganda; and she has taught political science, women's studies and writing at Skidmore College and at Cornell University, where she earned a PhD in government. She is the author of two books—*Changing the Wor(l)d: Discourse, Politics, and the Feminist Movement* and *Philanthropy for Social Change: Four decades of Ford Foundation grant making in Eastern Africa*—and co-editor of a third book, *Rowing Upstream: Snapshots of Pioneers of the Information Age in Africa*. In 2008, the Imp-Act Social Performance Management Consortium named Dr. Young one of the industry's 20 most influential people.

About the TOPS Program

TOPS, funded by USAID's Office of Food for Peace (FFP), works to strengthen the capacity of FFP grantees and improve the quality and effectiveness of food aid implementation through fostering collaboration, innovation, and knowledge sharing concerning food security and nutrition best practices.

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Contract:
Leader with Associate
Cooperative Agreement

TOPS Strategic Objective

Highest quality information, knowledge, and best practices for improved methodologies in Title II food aid commodity program performance identified, established, shared and adapted.

TOPS Program Strategies

· Focused capacity building program
· Community of practice—Food Security and Nutrition Network
· Small grants program

Program Priorities

Establish an inclusive, stakeholder-driven, field-oriented collaboration and information sharing network to develop, build consensus on, and strengthen capacity in state of the art food security program planning, design, implementation, and monitoring and evaluation.

Technical Focus Areas

TOPS' focused technical capacity building efforts will address:

- Nutrition and Food Technology
- Agriculture
- Social and Behavior Change
- Monitoring and Evaluation
- Gender
- Commodity Management
- Knowledge Management and Program Learning

TOPS' Targeted Resource Flows

Through TOPS, two significant resource flows are directed to quality improvement in food security and nutrition programming:

Small Grants: A small grants program is a key component of the TOPS program for promoting use and adaptation of capacity building tools, field-led and collaborative projects, and dissemination of best practices to Title II food security and nutrition stakeholders

LWA Awards: The TOPS USAID/FFP program grant is a Leader with Associate Award, which allows for pre-competed Associate Awards to be made by any USG funding source through TOPS for direct project development and implementation, e.g., USAID Missions, non-FFP Bureaus, and other USG agencies.

TOPS Program Partners

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About the TOPS-sponsored FSN Network

The TOPS Program is fostering the creation of the Food Security and Nutrition (FSN) Network, an open community of practice of food security and nutrition implementers. The goal is to create opportunities for the food security and nutrition community to share information, shape agendas, understand and influence donor priorities, build consensus on best practices, and widely diffuse technical knowledge.

As the secretariat for the FSN Network, TOPS has established several mechanisms to foster knowledge sharing and cross-organizational collaboration:

- **Technical task forces** enable members from around the world to directly contribute their expertise in continuing discussions on development and adaptation of crucial information, tools, and methodologies that are responsive to stakeholder needs. **Interest groups** allow field based participants to join together for dialogue, information sharing, and Q&A around shared topic area interests.
- The **FSN Network web portal, fsnnetwork.org** provides a comprehensive resource library of tools, guides, and other implementation-focused resources. The site also has collaborative work spaces for technical task forces, discussion groups by technical interest area, as well as events listings, job openings, and other community information.
- The **FSN Network News,** the network's bi-weekly newsletter, is providing a means to reach the over 900 current subscribers with announcements of new resources, knowledge sharing opportunities, task force activities, funding opportunities, events, information requests and other community information. Subscribe at: bit.ly/fsnnetworknews
- **Knowledge sharing events** such as this one, and the previous FSN Network Meetings in Baltimore, Maputo, and Addis Ababa, respectively, provide peer learning opportunities as community members bring their technical experience and individual perspectives to bear on issues relevant to food security and nutrition implementation. Events such as these will continue to be held.

FSN Network Task Forces

Task forces are vital mechanisms for innovation and knowledge sharing, cross-organizational collaboration and consensus building. Comprised of teams of individuals from multiple organizations interested in contributing to further development and understanding of a technical or cross-cutting topic, task forces are inclusive, stakeholder-driven and field-oriented. They are a venue for professionals to collectively generate ideas, create new knowledge and understanding, and craft responses to challenges and opportunities that can increase the effectiveness and impact of food security programming.

They do this by:

- Developing state-of-the-art tools, practices, and strategies to benefit field programs
- Exchanging information related to best practices, resources, and opportunities
- Linking with academics, advocates and private resources and expertise
- Fostering their own professional development
- Building organizational partnerships and capacity

- Articulating important field and implementation perspectives in global policy dialogues and alliances

Why join a task force or working group?

- A wider network of links to the realities of the field—discerning trends, learning from other efforts.
- Participation in the development of state-of-the-art tools, practices, and strategies.
- A wide array of learning, dissemination and leadership opportunities.
- Connections to academics, advocates, donors and others.
- Membership in an intimate community of practice, bringing networking, mentoring, peer support, information exchange, and creativity.
- Opportunity to showcase one's organization and its accomplishments.

What does it take to join?

If you have technical experience in a task force topic area, are willing to attend monthly meetings (in-person or online), and will take on substantive roles on task force reviews or development or adaptations of tools, technical reference materials or other deliverables, we would love to have you. We are particularly seeking members who work for organizations implementing food aid and food security projects – especially field staff.

Agriculture
The Agriculture Task Force is dedicated to increasing the effectiveness and impact of agriculture, economic development and natural resource management components of food security programs. It is stakeholder-driven, bringing professionals together from around the world to foster collaboration, innovation and knowledge sharing. The Agricultural Task Force uses this knowledge to shape agendas, understand and influence donor priorities, build consensus on best practices, test promising practices, widely diffuse technical knowledge, and strengthen capacity to improve the quality of food security programs.

For information contact: Andrea Mottram, amottram@hq.mercycorps.org

Commodity Management
The Commodity Management Task Force (CMTF) is a community of practitioners working to increase effectiveness and efficiency of commodity management systems of development and emergency food assistance programs. It is composed of subject matter experts from Title II grantee NGOs. It provides an inclusive forum for sharing, adapting, refining and disseminating information, methodologies, tools and promising practices on commodity management. A few of the key activities of the CMTF are as follows:

- Develop core competencies and self-assessment tools for key commodity management staff
- Review and standardize commodity management tools developed by Title II implementing NGOs
- Facilitate sharing, adapting, refining and disseminating resources, methodologies, tools and promising practices on commodity management
- Enhance NGO staff capacity in commodity management
- Develop Commodity Management Toolkit and CM e-Learning Module

For information contact: Birendra KumarDe ("BK") bkde@savechildren.org

Gender
The Food Security and Nutrition Network Gender Task Force is a community of technical specialists and practitioners working to improve the integration of gender equality and women's and girls' empowerment into food security and nutrition programming. It is composed of representatives from NGO Title II grantees and partner organizations in government, academia and the private sector. It provides an inclusive forum for sharing, adapting, refining and disseminating information, methodologies, tools and promising practices on gender integration for increasing the impact of food security programs.

For information contact: Melissa Teuber, mteuber@savechildren.org

Knowledge Management and Program Learning (KM)
For information contact: Joan Whelan, jwhelan@coregroupdc.org
The KM Task Force brings together food security professionals from all technical sectors in a community focused on improving knowledge sharing around implementation of development food aid programs. The group is working to identify and explore promising practices engaged in by food security and nutrition implementers to capture and disseminate program learning, as well as tools that can support better networking and knowledge sharing.

For information contact: Joan Whelan, jwhelan@coregroupdc.org

Monitoring & Evaluation (M&E)
The M&E Task Force aims to improve the effectiveness of monitoring and evaluation of food security and nutrition programs through identifying and disseminating successful tools and practices; establishing standards; and ensuring that the priorities of implementing agencies are reflected in donor guidance. The task force supports innovation and fosters collaboration among the broad community of stakeholders engaged in food security programming.

Following is a list of key activities of the task force:

- review and standardize M&E tools developed by food security implementing agencies
- facilitate sharing of learning, best practices, and tools
- review and interpret the policies and guidelines that are produced by USAID and other donors
- interact with USAID, FANTA, PPL, BFS; and UN agencies such as WFP, FAO, and IFAD to learn from each other and to develop common standards.

For information contact: Arif Rashid, arif@tangointernational.com

Nutrition & Food Technology
The Task Force on Nutrition & Food Technology recognizes the critical and cross-cutting role of maternal and child nutrition in household food security. The Task Force has identified several key areas of interest and/or priority relevant to food security programming; examples include: infant and young child feeding (IYCF), maternal nutrition, micronutrients, new food products, anthropometry and other key IYCF indicators, the integration of nutrition and agriculture, and more. This Task Force has finalized an agreement on a set of minimum core competencies in nutrition (and related food technology) that would be recommended for Title II program field staff that manage or supervise nutrition activities. Around this set of core competencies, the Task Force identifies tools (and fills any gaps in tools) that can help build and maintain such competencies. The TOPS program structures training workshops and networking activities

around the core competencies. The Task Force also collaborates with the CORE Nutrition Working Group on several topics of interest to both groups.

For information contact: Joan Jennings, jjennings@savechildren.org

Social and Behavior Change

The Social & Behavioral Change Task Force (SBCTF) is designed to identify, develop, reach consensus on, and build capacity in state of the art standards and tools for SBC to improve the quality of food security programs. Task Force members have attended eleven face-to-face and online meetings, developed SBC Core Competencies and a process for review of methods and tools (IMT), and listened to several SBC presentations. We have also begun development of an SBC Core Competencies Wiki and an SBC competencies self-assessment tool. Over the next year and beyond, we plan to:

- build task force members' and food security practitioners' SBC skills;
- write lesson plans for a new SBC Toolkit;
- determine current gaps in SBC programming;
- disseminate the best SBC information products, methods and tools to food security practitioners globally.

For information: contact: Tom Davis, tdavis@fh.org

Thank you to participants and contributing organizations

The USAID Office of Food for Peace-funded TOPS Program manages the FSN Network, serves as the planning committee for the Network's semi-annual knowledge sharing meetings, and is the sponsor for this week's events.

The TOPS team would like to thank the entire FSN Network community for their participation, their willingness to engage in dialogue and the ideas they have brought to share with their colleagues. We would also like to extend special thanks to the many individuals from the following organizations that made this event possible through their leadership in sessions as presenters or moderators.

ACDI/VOCA http://www.acdivoca.org

Agrilinks, The QED Group http://agrilinks.kdid.org

American Red Cross http://www.redcross.org

CARE http://www.care.org/

Catholic Relief Services (CRS) http://www.crs.org/

CMAM Forum http://www.cmamforum.org

Columbia University http://www.columbia.edu

CORE Group http://coregroup.org

Community Health Worker (CHW) Central, Health Care Improvement (HCI) Project, URC, http://www.hciproject.org/chw-central

Feinstein International Center, Tufts University http://sites.tufts.edu/feinstein/about

Fintrac http://www.fintrac.com/donor.aspx?pg=ug

Food and Nutrition Technical Assistance III Project (FANTA), FHI 360 http://www.fantaproject.org/

Food for the Hungry http://www.fh.org/

FRAME Natural Resource Management Communities http://www.frameweb.org, DAI

Horticulture Collaborative Research Support Program (CRSP), University of California, Davis http://hortcrsp.ucdavis.edu

HUG Your Baby http://www.hugyourbaby.org

Institute of Development Studies http://www.ids.ac.uk

Knowledge Driven Microenterprise Development, The QED Group
http://www.qedgroupllc.com/project/knowledge-driven-microenterprise-development

Land O'Lakes http://www.idd.landolakes.com/

Livelihoods and Food Security Technical Assistance (LIFT) project, FHI 360
http://kdid.org/projects/field-support/lift

Mercy Corps http://www.mercycorps.org/

Nutrition Collaborative Research Support Program (CRSP), Tufts
http://nutritioncrsp.org/leadershipcontact/directions/

Purdue University http://www.purdue.edu

Red Cross/Red Crescent Climate Centre http://www.climatecentre.org

Root Change http://www.rootchange.org

Save the Children http://www.savechildren.org/

Swiss Contact http://www.swisscontact.us/h/

TANGO International http://www.tangointernational.com/

UN World Food Programme http://www.wfp.org/

USAID's Bureau for Policy, Planning and Learning http://www.usaid.gov/who-we-are/organization/bureaus/bureau-policy-planning-and-learning

USAID's Bureau for Democracy, Conflict and Humanitarian Affairs
http://www.usaid.gov/who-we-are/organization/bureaus/bureau-democracy-conflict-and-humanitarian-assistance

USAID's Bureau for Food Security http://www.usaid.gov/who-we-are/organization/bureaus/bureau-food-security

World Vision International http://www.wvi.org/wvi/wviweb.nsf

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